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### **PROFILE**

Eivind Tandberg has 35 years of experience in public finance, public administration, advisory services and research. He has a master's degree in economics from the Norwegian School of Economics and Business Administration. He has worked as a research coordinator at the Center for Applied Research in Bergen, a deputy director general in the Norwegian Ministry of Finance, a unit chief at the World Bank, a deputy division chief in the International Monetary Fund (IMF) and a director general in the Oslo City Government; and is now a partner in the Norwegian consulting company Vista Analyse.

Eivind Tandberg has contributed to evaluation and development of public management and governance in 143 countries and has visited 85 of these. He has participated in the development and application of several international standards and evaluation frameworks. He has led evaluation and advisory teams in many different countries, and published several reports and papers synthesizing the results of this work. Eivind Tandberg is a member of the IMF's panel of fiscal experts, and regularly participates in IMF technical assistance projects. The last few years he has been particularly engaged in international work related to public investment, to governance and budgeting of public institutions and oversight of public corporations, and to management of fiscal risks.

## **EDUCATION**

2003	Management Development Centre, International Monetary Fund					
1994	Solstrand Executive Management Program, Bergen					
1990	Graduate Degree in Business Administration, (Siviløkonom Høyere Avdeling), Norwegian School of Economics and Business Administration, Bergen					
1984	Degree in Business Administration, (Siviløkonom), Norwegian School of Economics and Business Administration, Bergen					

#### **LANGUAGES**

Norwegian Mother tongue

English	Main working language
German	Basic working knowledge
French	Basic working knowledge
Spanish	Basic working knowledge
Russian	Basic knowledge
Bulgarian	Basic knowledge
Slovene	Basic knowledge

## **WORK EXPERIENCE**

2016-	Partner, Vista Analyse AS
2010 - 2016	Director General, Oslo City Government
2009-2016	Public Finance Advisor, independent
2008-2009	Deputy Division Chief, IMF
2005-2008	Regional PFM Advisor South East Europe, IMF
2002-2005	Deputy Division Chief, IMF
1998-2002	Technical Assistance Advisor, IMF
1996-1998	Advisor, Unit Chief, World Bank
1993-1996	Deputy Director General, Ministry of Finance, Norway
19990-1992	Assistant Director General, Ministry of Finance, Norway
1988-1990	Research Coordinator, Center for Applied Research, Norway
1986-1987	Senior Executive Officer, Ministry of Finance, Norway
1985	Research Assistant, Center for Applied Research, Norway

# **SELECTED PROJECTS**

Year	Country	Topic	Principal	Output	Role
2019	Norway	Organization of the property	Haugesund	Report	Team
		function in Haugesund			leader
2019	India	Public financial management in North-Eastern Indian states	IMF	Workshop summary	Lecturer
2019	Uganda	Fiscal rules and petroleum	Norad	Reports,	Team
		revenue management		advice	leader
2019	Norway	Strategic analysis Port of	Drammen	Report	Team
		Drammen			member
2019	Indonesia	Public investment	IMF	Report	Team
		management assessment			member
2019	St. Kitts &	Workshop on public	IMF	Workshop	Team
	Nevis	investment management		report	member
2018	Estonia	Public investment	IMF	Report	Team
		management assessment			member
2018	Somalia	Oil for Development: Finance	Norad	Reports,	Team
2019		component		advice	leader
2018	India	Public financial management in	IMF	Workshop	Lecturer
		Indian states		summary	

2018	Norway	Benefit management in major	Concept,	Report	Team
2010	Norway	investment projects	NTNU	Керогі	leader
2018	Bangladesh	Public investment	IMF	Report	Team
	J	management assessment		-	member
2018	India	Public finance workshop in Rajasthan	IMF	Workshop summary	Lecturer
2018	Singapore	Regional workshop public financial management	IMF	Workshop summary	Lecturer
2018	Jordan	Public investment	IMF	Report	Team
	,	management		<b>P</b>	member
2018	Norway	Organization of the property function in new municipality	Drammen	Report	Team leader
2018	Myanmar	Integration of capital planning	IMF	Report	Team
2018	Armenia	and budgeting Fiscal transparency evaluation	IMF	Report	member Team
2010	Aimema	riscal transparency evaluation	IIVII.	керогі	member
2018	Moldova	Piloting of spending reviews in	IMF	Aide	Advisor
2019	11010.0 ( 0	education		memoires	110.11001
2017	Slovenia	Regional workshop on public	IMF	Workshop	Lecturer
		enterprise oversight		summary	
2017	India	Regional workshop on public	IMF	Workshop	Lecturer
		investment		summary	
2017	Albania	Public-private partnerships oversight and cash	IMF	Report	Team member
2017	Brazil	management Public investment	IMF	Report	Team
2017	DI azii	management assessment	IIVII.	керогі	member
2017	Grenada	Regional workshop on public	IMF	Workshop	Lecturer
		investment		summary	
2017	Jordan	Public investment	IMF	Report	Team
		management assessment			member
2017	Malaysia	Public investment	IMF	Report	Team
		management assessment			member
2017	Moldova	Fiscal risk management	IMF	Aide	Advisor
2019	A 11	Piccel del management	IME	memoires	A J
2017	Albania	Fiscal risk management	IMF	Aide	Advisor
2017	Austria	Fiscal Transparency Evaluation	IMF	memoires Report	Team
2017	Austria	riscal Transparency Evaluation	IIVII.	керогс	member
2016	Mauritius	Public investment	IMF	Report	Team
_010	1100110100	management assessment		riop or t	member
2016	Philippines	Managing government	IMF	Report	Team
	• •	investment		•	member
2016	Albania	Management of fiscal risk	IMF	Report	Team
					member
2016	Norway	Governance of public	Vestfold	Report	Team
2046	m	corporations in Vestfold county	county	m. 4	leader
2016	Timor Leste	Public investment	IMF	TA report	Team
2016	Burkina	management assessment	IME	TA ronant	member Toam
2016	Burkina Faso	Strengthening capital budgeting	IMF	TA report	Team member
2016	Ukraine	Public investment	IMF	TA report	Team
2010	OKIAIIIC	management assessment	11,11	micport	member
<u> </u>	-	0			

2016	Sri Lanka	Assessment of government	IMF	TA report	Team
2016	Thailand	liabilities and arrears Public investment	IMF	TA was aut	member
2016	Hallallu	management assessment	IMI	TA report	Team member
2016	Thailand	Governance of state-owned	IMF	TA report	Team
_010		enterprises		opoit	member
2015	Norway	Evaluation management of	Oslo	Consultant	Project
	-	environment/transport sector		report EY	owner
2014	Nepal	Management of public	IMF	TA report	Team
		investments	0.1		member
2014	Norway	Application for Oslo to be	Oslo	Application	Chair
		European Environmental			steering committee
2014	Slovenia	Capital 2015 Public financial management	IMF	TA report	Team
2017	Sioveilla	reform status	11411	TATEPOIT	member
2014	Nepal	Budget process improvements	IMF	TA report	Team
	•			1	member
2013		Public financial management	IMF	Book	Co-author
		and its emerging architecture			
2013	Norway	Application for state support to	Oslo	Application	Project
2011	M. I.I.	2022 Winter Olympics	IME	TD A	owner
2011	Maldives	Restructuring the Ministry of Finance	IMF	TA report	Team member
2011	Norway	World championship Nordic	Oslo	Event	member Organizing
2011	ivoi vvay	skiing	0310	LVCIIC	committee
2010	Bulgaria	Establishing strategic planning	IMF	TA report	Single
	. 0.	and analysis unit in MOF		P	person
		•			team
2009	Belgium	Conference on public internal	OECD	Conference	Lecturer
		financial control	0.7.07	proceedings	
2009	Serbia	Public internal financial	OECD	Aide	Team
2009	Tunisia	control Workshop on performance	OECD	memoire Conference	member Lecturer
4007	1 U11151d	budgeting	OECD	proceedings	Lecturei
2009	Norway	Program proposal: Tax for	Norad	Paper	Program
	· · · · · · · · · · · · · · · · · ·	development		<b>-</b>	manager
2009	Norway	Public financial management in	SSØ	Paper	Team
		Norway in light of			leader
		international experiences			
2009	Maldives	Public expenditure and	IMF	PEFA report	Team
		financial accountability			leader
2009	Timor Leste	assessment Review public financial	IMF	Aide	Single
4007	imoi reste	management reform status	11411.	memoire	Single person
		management retorm status		memone	team
2008		Public investment and public-	IMF	Book	Co-Author
_		private partnerships			_
2008	Peru	Review public financial	IMF	Aide	Single
		management reform status		memoire	person
0000	D. U.	m	D.C.	m.4	team
2008	Bolivia	Treasury operations, cash and	IMF	TA report	Team
<u> </u>		debt management			leader

2008	Norway	Fiscal transparency	IMF	FT ROSC	Team
2000	0 4 5	assessment	IN A ID	XA7 3 .	member
2008	South-East	Advanced PFM reforms in	IMF	Working	Co-author
2005	Europe	South-East European countries	W.C.	paper	<b></b>
2005	Bulgaria	Medium-term budget, capital	IMF	Aide	Team
2008	G	budget	IME	memoires	leader
2005	Croatia	Medium-term budget, budget	IMF	Aide	Team
2008	Manadania	execution	IME	memoires	leader
2005	Macedonia	Budget law, medium-term	IMF	Aide	Team
2008	M t	budgeting	IME	memoires	leader
2005	Montenegro	Capital budget, cash and debt	IMF	Aide	Team
2008	Vacarra	management	IME	memoires	leader
2005 2008	Kosovo	Budget classification, capital	IMF	Aide	Team leader
2008	Serbia	budget, cash management	IME	memoires Aide	
2005	Serbia	Accounting and fiscal reporting	IMF		Team leader
2008	Maldarra	Dudget elegation TCA	IME	memoires Aide	Team
2005	Moldova	Budget classification, TSA,	IMF	memoires	leader
2005	Albania	budget preparation Medium-term budget, capital	IMF	Aide	Team
2003	Albailla	budget, budget law	ПИГ	memoires	leader
2005	Bosnia-	PFM reform status	IMF	Aide	Team
2003		FFM Teloriii Status	ПИГ	memoires	leader
2005	Hercegovina Romania	PFM reform status	IMF	Aide	Team
2003	Kulliallia	Frm Teloriii status	IIVII.	memoires	leader
2005	Slovenia	Performance budgeting	IMF	Aide	Team
2003	Sioveilla	renormance budgeting	IIVII.	memoires	leader
2005		Treasury system design - A	IMF	Working	Author
2003		value chain approach	IIVII.	paper	Autiloi
2005	Brazil	International conference on	IMF	Conference	Lecturer,
2003	Diazii	public investments	11/11	proceedings	coordinato
		public investments		proceedings	r
2005	Lebanon	Work program for regional	IMF	Work	Team
2003	Debanon	technical assistance center	11.11	program	leader
2005	Jordan	Fiscal transparency	IMF	FT ROSC	Team
2005	jordan	assessment	11.11	11 Robu	leader
2004	Chad	Management of oil revenues	IMF	TA report	Team
				<b>P</b>	leader
2004	Uzbekistan	Review of PFM reforms	IMF	Aide	Team
				memoire	leader
2004	Kazakhstan	Review of PFM reforms	IMF	Aide	Team
				memoire	leader
2004	Mozambiqu	Review of PFM reforms	IMF	Aide	Single
	e			memoire	person
					team
2004	Burkina	Review of PFM reforms	IMF	Aide	Team
	Faso			memoire	leader
2004	Mali	HIPC assessment	IMF	TA report	Team
					leader
2004	Jordan	PFM diagnostic (joint	IMF	TA report	Team
	-	IMF/World Bank)		•	leader
2003		PEFA assessment framework	IMF	Board	IMF task
2005				papers	manager
2003	,	IMF/World Bank)		Board	leader IMF task

2003	Afahanistan	DEM diagnostic	IMF	TA roport	Team
2003	Afghanistan	PFM diagnostic	IMF	TA report	leader
2003	Mongolia	Review of PFM reforms	IMF	Aide	Single
2003	Mongona	Review of Friding	11411	memoire	person
				memone	team
2003	Russia	Fiscal transparency	IMF	FT ROSC	Team
		assessment			member
2003	Belarus	Fiscal transparency	IMF	FT ROSC	Team
		assessment			leader
2002-		HIPC assessment framework	IMF	Board	IMF task
2004		and process		papers	manager
2002		Improving the Effectiveness of	IMF	Working	Co-author
		Targeted Expenditure		paper	
2002	TT 1 1	Programs	IME	TT 4	m
2002	Uzbekistan	PFM diagnostic	IMF	TA report	Team
2002	CARTAC	Davious of ragional TA contar	IMF	Aide	leader Single
2002	CARTAC	Review of regional TA center	IMF	memoire	Single person
				memone	team
2002	Kazakhstan	Regional PFM conference	IMF	Conference	Conference
2002	Hazamistan	riegional i i i comercine		proceedings	coordinato
				p8-	r
2002	Mexico	Treasury reform	IMF	TA report	Team
		•		-	member
2002	Kazakhstan	Treasury reforms in	IMF	Working	Co-author
		Kazakhstan- Lessons for other		paper	
		countries			
2001	Russia	Accounting and fiscal reporting	IMF	TA report	Team
2001	Clat a s	T	IME	TT A	leader
2001	China	Treasury system reform	IMF	TA report	Team
2001	Mongolia	PFM reform and	IMF	TA report	member Team
2001	Mongona	intergovernmental finance	IIVII.	TATEPOIT	leader
2000	Kazakhstan	Review of PFM reforms	IMF	Aide	Team
2000	Razamistan	neview of FFF reforms	11.11	memoire	member
2000	China	PFM diagnostic	IMF	TA report	Team
		5		r	member
2000	Turkey	Fiscal transparency	IMF	FT ROSC	Team
		assessment			member
1998	Bulgaria	PFM reform program	IMF	Assignment	Resident
2000	_			reports	advisor
1999	Bulgaria	PFM reform status	IMF	TA report	Team
4000	1104		TAT 115 2	D 1	member
1998	USA	Prototype Carbon Fund	World Bank	Board	Team
<u></u>	_			papers	leader